

Local Authorities

Norfolk & Suffolk Integrated Care Board

Executive Committee
 Responsible for the day to day operation of the ICB including and approving significant financial decisions on behalf of the Board

Audit and Risk Committee

Remuneration and HR Committee

Suffolk Health and Wellbeing Board & Norfolk Health and Wellbeing Board
 Statutory Committee of the Local Authority established under the Health and Social Care Act 2012 (as amended)

Integrated Care Partnership Committee
 Will bring together organisations from across the health and care system in an equal partnership and approve the Integrated Care Strategy.

Strategic Commissioning Committee
 Responsible for the ICB's approach to developing strategies, commissioning intentions, and market management. Leads on Reviews of service provisions and decided priorities.

Quality Committee
 Responsible for evaluating the services commissioned by the ICB to ensure that they are delivering safe, effective, and delivering intended the patient outcomes.

Finance, Performance and Workforce Committee
 Responsible for evaluating the services commissioned by the ICB to ensure that they are delivering the activity levels within agreed budgets. The Committee also monitors the ICBs own financial performance.

Norfolk Neighbourhood and Primary Care Committee

Suffolk Neighbourhood and Primary Care Committee

Responsible for commissioning of Primary Medical Care Services, Community Services, and End of Life Care.

Groups accountable to Strategic Commissioning Committee
 Responsible for detailed consideration of the functions delegated to the committee including procurement strategies, impact assessments, patient engagement, and VCSFE engagement.

Groups accountable to Quality Committee
 Responsible for quality surveillance, monitoring, improvement, and escalation of risks and issues to Quality Committee

Groups accountable to Finance, Performance and Workforce Committee
 Responsible for oversight of specific service areas/ pathways i.e. Planned Care Group, UEC Group, Mental Health Collaborative etc.

Alliance and Primary Care Commissioning Governance
 The five alliances across Norfolk and Suffolk are responsible for developing Place level governance for areas delegated by the Committees e.g. INT work, grants etc. The Committees jointly established a primary care commissioning group to over see primary care commissioning across NSICB.

The Functions and Decisions Map shows the overall structure of the Integrated Care Board's Committees.

The diagram shows 'The Board' at the top of the structure. The Board has overall responsibility for all of the ICB's functions; it sets the ICB's strategy and agrees its commissioning intentions and financial plans.

Reporting to Board are nine Committees:

- **Executive Committee** is responsible for the day to day running of the ICB. The Executive Committee agrees expenditure up to £30m.
- **Strategic Commissioning Committee** is responsible for ensuring that ICB strategies and our approach to commissioning services align with our Integrated Care Strategy. The Committee also assesses the ICB development and performance against the NHSE oversight framework. The Committee is an escalation point for all strategic risks and issues identified by the specialist groups. The Strategic Commissioning Committee agrees expenditure of up to £20m.
- **Finance, Performance & Workforce Committee** which triangulates financial performance, workforce metrics, and activity levels. The Committee is the escalation point for performance concerns relating to all ICB commissioned services.
- **Quality Committee** which gains assurance on behalf of the Board that services are delivering safe and effective care. The Committee also approves the ICB's clinical policies
- **Norfolk and Waveney Primary Care and Neighbourhood Committee** and **Suffolk Primary Care and Neighbourhood Committee** which have overall responsibility for commissioning of Primary Medical Care Services, Community Services, and End of Life Care. These Committees can approve expenditure of £12m and £7 respectively.
- **Audit and Risk Committee** is responsible to reviewing the ICB's internal and external audit arrangements and for assessing the effectiveness of corporate governance arrangements.
- **Remuneration and HR Committee** is responsible for reviewing the terms and conditions of all ICB staff. The Committee also approves the ICB's HR policies.
- **Integrated Care Partnership Committee** which is a joint Committee of the ICB and Suffolk and Norfolk County Councils. The Committee Brings together partners from across the Integrated Care System to set the Integrated Care Strategy.

The Norfolk Health and Wellbeing Board and Suffolk Health and Wellbeing Board are formal committees of the respective County Councils. The Health and Wellbeing Boards have a statutory role in setting a joint health and wellbeing strategy and assessing local need. The ICB is a statutory member of the Health and Wellbeing Boards.

The Committees in turn can establish groups to undertake work on their behalf. Committees can delegate limited responsibility to these groups but cannot delegate accountability. The Committees remain accountable for all delegated Board functions.

The Strategic Commissioning Committee has established a Strategic Planning Group which oversees the drafting of planning returns, ICB strategy, and the strategic enablers such as Estates, Workforce, and Digital. The Committee also has a number of Strategic Programme Groups which maintain detailed oversight of specific pathways and programmes such as Mental Health, Children and Young People, Long Term Conditions, and Urgent and Emergency Care.

System Quality Surveillance & Assurance Groups report into the Quality and Patient Safety Committee. These Groups are responsible for: Oversight of patient safety, Oversight of processes of continuous improvement are in place across the system, Oversight of the ICB delivered care, Oversight of integrated medicines management, Oversight of the LMNS, and Escalation of concerns, risks, and issues to the Quality Committee.

The Norfolk and Waveney Primary Care and Neighbourhood Committee and Suffolk Primary Care and Neighbourhood Committee have established five place partnerships known as Alliances; these are Great Yarmouth & Waveney Alliance, Ipswich & East Suffolk Alliance, Norfolk Central Alliance, West Norfolk Alliance, and West Suffolk Alliance. These groups lead an Alliance of Integrated Care System partners at Place, bringing together the ICB, NHS healthcare providers, primary care, local councils, blue light services, patient representatives, and Community, Voluntary, Social Enterprise, and Faith Organisations to work collectively together to deliver the shared ambition of the principles set out in the ICB Strategy and Population Health Improvement Plan. The Committees have also jointly established a Primary Care Commissioning Group to oversee the commissioning of primary care services. Board has also delegated authority to authorise expenditure to the Primary Care Commissioning Group equivalent to the financial delegations of the Committees.